

University of Kansas School of Medicine

BYLAWS of the School of Medicine Faculty

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Article I. Preamble

The educational, service and scholarly missions of the University of Kansas, School of Medicine are accomplished through the cooperative and interdependent activities of the faculty and the administration. The success of this partnership hinges directly upon open communications among faculty members and administrative officers in the School of Medicine since the free exchange of knowledge, experience, hopes, history and plans form the matrix upon which effective governance is based.

The purpose of these bylaws is to provide the framework by which the SOM Faculty governs itself and participates in the development and implementation of policies and procedures related to the missions of the University of Kansas, School of Medicine. These bylaws describe the organizational structure of the Medical Faculty and the relationships between the SOM Faculty and the University Administration.

Faculty governance is accomplished through an organizational structure that has an elected Faculty Council empowered to conduct the business of the SOM Faculty in all matters not expressly reserved for the SOM Faculty and an Executive Committee that addresses matters when the Faculty Council is not in session. The Faculty Council is representative of all constituencies within the School and its membership is elected by those constituencies along with *ex officio* membership from the Deans' Offices. The Executive Dean receives recommendations through this structure and represents the faculty in administrative matters. This governance structure provides for the orderly flow of information and concerns within the School and enables the conduct of business in a timely manner.

Those activities of the Executive Vice Chancellor, the Executive Dean, the Executive Committee and the Faculty Council that are appropriately within the sphere of interest and concern of the SOM Faculty are to be transmitted to the SOM Faculty in a timely fashion.

Article II.
School of Medicine Faculty

1. Membership

1.1 **Voting.** All individuals who have a faculty appointment of 50 percent time or more in the School of Medicine are eligible to vote in faculty elections and serve as elected or appointed committee members.

1.2 **Non-voting.** Other individuals who have faculty appointments in the School of Medicine of less than 50 percent time are encouraged to participate in meetings of the SOM Faculty. However, they may not vote in faculty elections nor be elected or appointed to Standing Committees or the Faculty Council. In some circumstances they may be appointed to certain Standing Committees because of specific expertise or responsibilities. If, as a consequence of being elected Chair of a Standing Committee, they serve on the Faculty Council, they shall have voting privileges on the Faculty Council.

1.3 **Faculty Listing.** A listing of all voting and non-voting members of the SOM Faculty will be kept by the SOM Office of Faculty Affairs and Development. This listing shall be provided to the Executive Committee each year by September 1.

2. Duties. The responsibilities of the SOM Faculty carried out through appropriate governance structures include but are not limited to the following:

2.1 To establish the general goals of the educational policies of the School of Medicine relative to student admission, curricular requirements, promotions, graduation and other educational activities;

2.2 To make recommendations to the Executive Dean about the impact on educational programs of changes in the conduct of clinical practice and scientific research in facilities used by the School;

2.3 To make recommendations to the Executive Dean regarding policies for allocation of School of Medicine resources;

2.4 To establish criteria for promotion and/or tenure in accordance with the Handbook for Faculty and Other Unclassified Staff;

2.5 To elect four delegates-at-large to the Faculty Council who shall also be members of the Executive Committee;

2.6 To elect all members to the Standing Committees of the Faculty Council except those specified to be appointed by the Executive Dean or Dean of the Wichita campus; and

2.7 To be the approving body for all changes in the SOM Faculty Bylaws.

3. **Meetings.** The SOM Faculty is in session during the Annual Meeting, Special Meetings, and Emergency Meetings.
 - 3.1 **Annual Meeting.** The SOM Faculty will meet annually in the fall to receive the reports of Standing Committees and of the Executive Dean. Notice of the time and place of the annual meeting will be sent to all faculty members at least one month prior to the date of the meeting, with such notice including the agenda for the meeting.
 - 3.2 **Special Meetings.** Special meetings of the SOM Faculty may be called by the Executive Committee, Faculty Council, the Executive Dean, the Executive Vice Chancellor, or by a signed petition of 20 voting members of the SOM Faculty. Notice of the time and place of special meetings will be sent to all faculty members at least one week prior to the date of the meeting, with such notice including an explanatory agenda for the meeting.
 - 3.3 **Emergency Meetings.** When the Executive Committee deems that an emergency meeting of the SOM Faculty is indicated, it may be called with prior notice of two working days. Notice of such a meeting will be distributed to faculty members through each Department Chair. Business transacted must be limited to the reason the meeting was called.
 - 3.4 The Executive Dean of the School of Medicine shall prepare the agenda for faculty meetings in consultation with the Executive Committee and other concerned faculty members.
 - 3.5 The Executive Dean of the School of Medicine, or his/her designee, will preside at meetings of the SOM Faculty.
 - 3.6 Twenty percent of the voting SOM Faculty shall constitute a quorum.
4. **Faculty Concerns/Grievances.** Any faculty member can request that his/her complaint or grievance be heard and, if possible, resolved by the Executive Dean of the School of Medicine. In so doing, the faculty member shall not have relinquished the right to utilize an appropriate Grievance Procedure described in the KUMC [Handbook for Faculty](#).

Article III.

Departments

The academic departments are the basic organizational units of the School of Medicine. Establishment and naming of academic departments is subject to the Board of Regents policy. A list of departments is included as Appendix B.

1. Membership

- 1.1 All faculty appointments are in a department. A faculty member may be appointed in more than one department, but only one department can be designated as the primary department. For purposes of faculty governance where departmental affiliation is specified, the faculty member's department will be that in which he/she has the primary appointment.
- 1.2 Each department has a Chair who is appointed, considering the advice of representatives of the faculty and in accordance with institutional policy. With respect to departmental duties and responsibilities, the Chair shall represent his/her faculty to the Executive Dean and for Wichita campus chairs to the Dean of the Wichita campus.

2. Duties

- 2.1 The Chair, with the advice of the department faculty, shall be responsible for recommending appointments within the department, in accordance with the operating procedures of the Appointments, Promotion and Tenure Committee and the Handbook for Faculty.
- 2.2 Departments shall be responsible for developing policies related to their educational functions and for executing educational programs in accordance with the overall curriculum of the School. The departments shall be engaged in research and service to the academic community and the public. In each of these endeavors, the Chair shall be responsible for stimulating and supporting faculty efforts.
- 2.3 Each year, adhering to a schedule established by the Executive Dean, the Chair shall be responsible for reviewing the qualifications and performance of all members of the department's faculty in accordance with the policies of the School of Medicine. The Chair will provide each faculty member having a faculty appointment of 50 percent time or more a written evaluation each year. Reviews shall be conducted in accordance with applicable provisions in the [Handbook for Faculty](#) and policies of the School of Medicine.
- 2.4 The Department Chair shall prepare an annual report summarizing departmental activities and forward it to the Executive Dean.

2.5 Each department shall participate in a formal review under the auspices of the Executive Dean, as specified by the Handbook for Faculty, at least every five years. This review shall include the performance of the department and of the Department Chair.

3. **Meetings.** Each department shall have regularly scheduled meetings with a prepared agenda. The purpose of these meetings shall be to formulate policies and procedures of the department, encourage departmental participation in the operations of the School of Medicine and facilitate communication between faculty and the Department Chair.

Article IV.
Faculty Council

1. Membership

- 1.1 One delegate elected by and from each department on the Kansas City and Wichita Campuses that has voting faculty members, plus one additional delegate from each department having voting faculty of more than 20, plus one additional delegate for each department having voting faculty of 40 to 60, plus one additional delegate from each department having more than 60 voting faculty. One delegate from the Salina Campus will be appointed by the Dean of the Salina Campus, in conjunction with the Executive Dean. The term of office shall be three years. A delegate may serve no more than two consecutive terms. A delegate must be a member of the voting faculty.
- 1.2 The elected Chair of each of the following Standing Committees: Academic and Professionalism Committee, Education Council, Elections Committee, Appointments, Appointments, Promotion and Tenure Committees (both Kansas City and Wichita), Research Committee.
- 1.3 Student representatives to the Faculty Council will be non-voting members. There shall be three medical students in Phase I of the Medical Curriculum and three medical students in Phase II of the Medical Curriculum. One of the Phase I and the Phase II students shall be from each of the Kansas City, Salina and the Wichita Campuses. There shall be one graduate student from the Kansas City campus and one graduate student from the Wichita campus. Additional student representatives may be invited to participate by the Faculty Council. It shall be the responsibility of the appropriate student governing body to elect, select, or appoint at their discretion the required number of representatives. In doing so, the governing body will adhere to specific requirements as to type of student (medical, graduate, campus, year, etc.).
- 1.4 Four delegates from the voting SOM Faculty to be elected at-large, with two from basic science departments and two from clinical departments (see Appendix B). One of the delegates shall be from the Wichita Campus. The term of membership shall be three years, and delegates may serve a maximum of two consecutive terms. Where there are two or more representatives for a group, terms will be staggered to provide for continuity. These four delegates shall also be members of the Executive Committee. If one of these at-large delegates is elected as Chair of the Faculty Council or Chair of a faculty Standing Committee, and hence in that capacity automatically serves on the Executive Committee, then the Faculty Council will select a replacement to fill the at-large vacancy on the Executive Committee (see V.1.1).
- 1.5 Three departmental Chairs (one basic science and two clinical) from the Kansas City Campus and one Chair from the Wichita Campus shall be elected for a maximum of two consecutive three-year terms by their respective organization of Chairs. The Kansas City Chairs will serve staggered terms. These Chairs shall also be members of the Executive Committee.

- 1.6 Selection of delegates from the faculty, department chairs and students will be conducted by those respective groups. Names of delegates shall be reported to the Executive Dean and Chair of the Elections Committee by August 15 (see IV.4.3.3.6.). All terms of delegates shall begin on September 1 and end on August 31.
- 1.7 The Executive Dean, the Dean, Wichita campus, and the Dean of the Salina Campus, will serve as *ex officio* non-voting members of the Faculty Council.
2. **Duties.** The Faculty Council shall conduct the business of the SOM Faculty, with responsibilities including but not limited to the following:
 - 2.1 To propose, review, and/or recommend actions relative to major academic programs of the School of Medicine; including
 - 2.1.1 the review of recommendations from the Education Council relative to the details of revision in the curriculum and its organization that is consistent with, and necessary to attain, overall educational goals;
 - 2.1.1.1 in this oversight role, Faculty Council can request that Education Council formally reply to concerns regarding any recommendations (as described in 2.1.1) made by Education Council
 - 2.1.1.2 Faculty Council cannot over-rule recommendations by the Education Council but may create, approve by vote and forward a report to the Executive Dean regarding concerns with any recommendations (as described in 2.1.1) made by Education Council
 - 2.1.2 the review of recommendations from the Academic and Professionalism Committee that require changes to prerequisite requirements or significant changes to admissions policy; and determining which recommendations from the Academic and Professionalism Committee shall go to the SOM Faculty for approval;
 - 2.1.3 to review and recommend discontinuation of School of Medicine programs to the Executive Committee in accordance with the [Handbook for Faculty](#).
 - 2.2 To receive reports of the Standing Committees via the Executive Committee and to review the actions taken.
 - 2.3 To forward recommendations to the Faculty and/or the Executive Committee.
 - 2.4 To appoint eligible members of the faculty to fill what otherwise would have been elected seats on the Standing Committees and at-large positions on faculty council that are vacated during the year, and which cannot be filled by the Spring elections in a timely manner. These appointments will be for the remainder of the term of the replaced faculty member.
 - 2.5 To formulate changes of the Bylaws of the School of Medicine and to bring these to the

SOM Faculty for consideration and action.

26 To call special meetings of the SOM Faculty (see II.3.2).

27 To receive and consider any matters presented to it by any member of the Faculty Council, the Executive Committee, or the Executive Dean of the School of Medicine.

3. Meetings

- 3.1 The Faculty Council will meet at least quarterly, with the dates established at the September meeting.
- 3.2 Special meetings of the Faculty Council may be called upon the written request of 10 Council members or upon the request of either the Chair of the Faculty Council, the Executive Dean, the Executive Committee, or a petition signed by 20 voting members of the SOM Faculty.
- 3.3 The Chair of the Faculty Council in consultation with the Executive Dean shall prepare the agenda for meetings of the Faculty Council.
- 3.4 A majority (*i.e.*, greater than fifty percent) of the Faculty Council voting membership shall constitute a quorum, which is required to conduct a vote. There will be no alternate representation. A member with unexcused absences from 50% or more of the meetings in a one-year period shall be replaced. To qualify as an excused absence, members must notify the Chair of the Faculty Council or his/her designee in advance of scheduled meetings.
- 3.5 Minutes of the Faculty Council meetings will be distributed to all SOM Faculty members.
- 3.6 The Chair of the Faculty Council shall represent the Faculty Council on the Steering Committee of the Faculty Assembly.

4. Standing Committees

4.0 General Operating Procedures for Committees

- 4.0.1 General operating procedures for faculty governance committees are provided in Appendix A and should be followed unless they are in conflict with specific instructions and requirements detailed in this Article.
- 4.0.2 All terms shall begin on September 1 and end on August 31.
- 4.0.3 If non-voting faculty members are appointed to a Standing Committee for a specific purpose, the appointment is considered a temporary appointment and the term is limited to the duration of the specific purpose or to one year, whichever is shorter.
- 4.0.4 For any Standing Committee that incorporates non-voting student representation, it shall be the responsibility of the appropriate student governing body to elect, select, or appoint at their discretion the required number of representatives to serve one-year terms. In doing so, the governing body will adhere to specific requirements as to type of student (medical, graduate, campus, year, etc.).

4.1 Academic and Professionalism Committee

4.1.1 **Faculty Membership.** The faculty membership of the Academic and Professionalism Committee shall be constituted from members of the Academic and Professionalism Subcommittees, consisting of 18 elected members and six appointed members. Of the elected members, seven will be elected from the basic science departments, seven from the Kansas City clinical departments, and four from the Wichita Campus. The appointed members will be voting members and include one each from the basic science and clinical departments in Kansas City, who will be appointed by the Executive Dean, two from the Salina campus who will be appointed by the Dean of the Salina campus, and two from the Wichita campus, who will be appointed by the Dean of the Wichita campus. The Assistant Dean for Admissions, Senior Associate Dean for Student Affairs, Associate Dean for Academic and Student Affairs (Wichita), Assistant Dean for Student Affairs, and Associate Dean for Diversity and Inclusion, and the Dean of the Salina Campus or their designees shall serve as *ex officio* non-voting members. No more than three voting members from any single department on a single campus may serve on the Academic and Professionalism Committee simultaneously. One of the 24 faculty members shall serve as the Chair of the Committee and another from this group of 24 shall serve as Vice-Chair. The Chair and Vice-Chair shall be elected by the voting members of the Committee (see Appendix A2 and A3).

Both the elected and the appointed faculty members shall serve a three-year term on the Academic and Professionalism Committee.

4.1.2 **Student Membership.** Seven medical students shall be elected, one from each academic year from the Kansas City campus. Two shall be from the Wichita campus, one to represent Phase I and one to represent Phase II, and one student shall be from the Salina campus. Students shall be assigned by the Chair of the Academic and Professionalism Committee to serve on the subcommittees, four students on the Student Promotions and Special Programs Subcommittee and three students on the Admissions Subcommittee. Two students from Kansas City and one student from Wichita will sit on each subcommittee and one student from Salina who will sit on the Student Promotions and Special Programs Subcommittee. Students serving on these subcommittees may vote on matters concerning policy but not on matters concerning specific individuals.

4.1.3 Duties

4.1.3.1 In matters involving a motion for dismissals initiated by the Student Promotions and Special Programs Subcommittee, the Academic and Professionalism Committee shall conduct a formal hearing to determine whether to uphold the Student Promotions and Special Programs Subcommittee motion or to retain the medical student. APC decisions are shared with the Executive Dean.

4.1.3.2 Recommendations that require changes to prerequisite requirements or significant changes to admissions or promotions policy shall be made to the

Faculty Council for their review and approval or recommendation to the SOM Faculty, and those related to procedures shall be made to the Executive Committee, who in turn will relay recommendations appropriately.

4.1.3.3 Shall determine which applicants will be offered acceptance offers to the SOM.

4.1.4 **Meetings.** The Academic and Professionalism Committee shall meet on a regular basis with a schedule established at a meeting in September. Additional meetings will be held as needed.

4.1.5 Subcommittees

4.1.5.1 Admissions Subcommittee

4.1.5.1.1 **Membership.** The subcommittee shall consist of eight elected faculty members, four appointed faculty members, and three student members. Of the elected members, three faculty members are to be elected from the Wichita campus. Of the appointed faculty members, one will be chosen from the Salina campus. Of the student members, two shall be chosen from the Kansas City campus, and one from the Wichita campus. The Assistant Dean for Admissions and the Associate Dean for Diversity and Inclusion, or their designees, are *ex officio* non-voting members. One of the 12 faculty members shall serve as Chair of the subcommittee, as elected by the voting members of the subcommittee.

4.1.5.1.2 **Duties.** The Admissions Subcommittee shall:

4.1.5.1.2.1 appoint SoM Faculty members and students to the Selection Panel to assist in selection of applicants for admissions. Faculty members from any one department cannot comprise more than twenty-five percent of the panel;

4.1.5.1.2.2 recommend students to the Academic and Professionalism Committee for admission to School of Medicine; and

4.1.5.1.2.3 propose to the Academic and Professionalism Committee changes in criteria and processes for admission to the School of Medicine.

4.1.5.1.3 **Meetings.** The subcommittee shall meet on an as needed basis.

4.152 Student Promotions and Special Programs Subcommittee

4.1.5.2.1 **Membership.** The subcommittee shall consist of 10 elected faculty members, two appointed faculty members, and four medical students. Of the student members, two shall be chosen from the Kansas City campus, one from the Wichita campus, and one from the Salina campus. Additional members include the Senior Associate Dean for Student Affairs, the Associate Dean for Academic and Student Affairs (W), the Assistant Dean for Student Affairs, and the Associate Dean for Diversity and Inclusion, and the Dean of the Salina Campus, or their designees, all of whom shall serve as *ex officio* non-voting members. One of the ten elected faculty members shall serve as the Chair of the Subcommittee, as elected by the voting members of the subcommittee.

4.1.5.2.2 **Duties.** The subcommittee shall:

- 4.1.5.2.2.1 review the grades of all medical students at the completion of each teaching unit, with special attention to students receiving any grade less than passing;
- 4.1.5.2.2.2 review the academic record of any student having academic difficulties as evidenced by failure of a clerkship, course, or block, any grade less than passing, or for any other academic considerations including USMLE performance. Consideration will be given to the grading and evaluation methods applied to individual students being reviewed, and the potential for remediation.
- 4.1.5.2.2.3 recommend to the Academic and Professionalism Committee those students who have satisfactorily completed Phase I of the curriculum for promotion to Phase II;
- 4.1.5.2.2.4 recommend to the Executive Dean, through the Academic and Professionalism Committee, the list of students proposed for graduation;
- 4.1.5.2.2.5 review and make recommendations concerning student special program requests and define the standards for satisfactory completion of special programs. These recommendations will go to the Academic and Professionalism Committee for approval;

- 4.1.4.2.2.6. review and make recommendations concerning failure to meet core academic standards and/or failure to meet core professional standards. This review may result in a motion for dismissal that shall be reviewed by the Academic and Professionalism Committee;
- 4.1.4.2.2.7 for matters pertaining to possible dismissal or other administrative actions, four faculty members of the Student Promotions and Special Programs Subcommittee shall recuse themselves from the deliberation of the subcommittee so as to remain eligible to participate in a student dismissal hearing as voting members. The four recused faculty members will be identified prior to discussion of a particular student. The members of the Student Promotions and Special Programs Subcommittee participating in the motion for dismissal shall recuse themselves from deliberations and voting of the full APC on that matter.

4.1.5.2.3 **Meetings.** The subcommittee shall meet on an as needed basis.

4.2 Education Council

4.2.1 **Membership.** The Education Council shall consist of 16 voting members: nine faculty members, six student members, and the Senior Associate Dean for Medical Education, School of Medicine. In addition, the Associate Dean for Student Affairs (Kansas City Campus), the Associate Dean for Student and Academic Affairs (Wichita Campus), the Associate Dean for Medical Education and the Dean of the Salina Campus will serve on the Education Council in an ex officio, nonvoting capacity. Of the 16 voting members five faculty members will be appointed by the Executive Dean. Of these five voting faculty members, three will be selected from the Kansas City campus, and two will be selected from the Wichita campus. For each appointed position, a slate of candidates will be prepared by the Elections Committee based on the recommendations of the Faculty Council and as approved by the Faculty Council. The number of candidates on the slate will be larger than the number of potential appointees and the slate will contain members of both the basic and clinical science faculty. Two of the four elected faculty members will be elected from and by the Phase I Curriculum Oversight Subcommittee. Two of the four elected faculty members will be elected from and by the Phase II Curriculum Oversight Subcommittee. One student member will be selected from and by the Phase I students on the Kansas City campus; one student member will be selected from and by the Phase I students on the Wichita campus; one student member will be selected from and by the Phase I students on the Salina campus; one student member will be selected from and by the Phase II clinical students on the Kansas City campus; one student member will be selected from and by the Phase II clinical students on the Wichita campus.; and one student member will be selected from and by the Phase II students on the Salina campus. One

of the nine faculty members or the Senior Associate Dean for Medical Education shall serve as the Chair of the Education Council and one shall serve as Vice- Chair of the Education Council, as elected by the voting members of the Education Council (see Appendix A2 and A3).

4.2.2 Terms of membership. Faculty members appointed by the Dean shall serve three-year terms. Faculty members elected from the Curriculum Oversight Subcommittees shall serve one-year terms. Student members shall serve one-year terms. The Chair of the Education Council shall serve a one-year term. There is no limit on the number of consecutive terms that may be served.

4.2.3 Duties. The Education Council shall:

4231 oversee the medical education program as a whole and has responsibility for overall design, management, integration, evaluation and enhancement of a coherent and coordinated medical curriculum;

4232 ensure that the medical curriculum uses formally adopted medical education program objectives to guide the selection of curriculum content, and to review and revise the curriculum;

4.2.3.2.1 ensure that learning objectives of each required course and clerkship are linked to medical education program objectives;

4233 be responsible for the detailed development, design, and implementation of all components of the medical education program, including: the medical education program objectives; the learning objectives for each required curricular segment; instructional and assessment methods appropriate for the achievement of those objectives, content and content sequencing;

4.2.3.3.1 conduct ongoing review and updating of content

4.2.3.3.2 evaluate course, clerkship and teacher quality;

4.2.3.3.3 oversee the ongoing monitoring, review and revision of the medical education program objectives, learning objectives, content, and instructional and assessment methods;

4.2.3.3.3.1 review the results of outcome measures on a continuing basis and make recommendations for improvements based on those measures and assess whether implemented recommendations improve outcome measures;

4.2.3.3.4 conduct systematic formal reviews of curricular phases and the curriculum as a whole, including horizontal and vertical integration of the curriculum content;

4234 Based upon review and outcome data, create and approve recommendations to the Executive Dean regarding significant modifications to the curriculum and its components such as content, objectives, assessments, delivery, competencies and organization of the required curriculum and of other requirements for graduation including any curricular changes approved by the Phase I and Phase II subcommittees;

4235 Encourage and foster innovation in the curriculum, taking advantage of the unique characteristics of the different campuses;

4236 the Executive Dean shall communicate to the Education Council if he or she has concerns with recommendations (as described in 4.2.3.2, 4.2.3.3, and 4.2.3.5) made by the Education Council; in the extraordinary event that Education Council cannot resolve the concerns to the satisfaction of the Executive Dean, the Executive Dean has the final authority to reject the recommendations and implement policies related to items described in 4.2.3.2, 4.2.3.3, and 4.2.3.5

4.2.4 **Meetings.** The Education Council shall meet on a monthly basis to deal with ongoing matters.

4.2.5 **Phase I Curriculum Oversight Subcommittee** shall be one of two standing subcommittees of the Education Council.

4251 **Membership.** The Phase I Curriculum Oversight Subcommittee shall consist of the following voting members: the block director for each block in Phase I; two at-large School of Medicine faculty members selected by faculty vote, to serve a term of three years; one member of the Phase II committee selected by a vote of Phase II committee members; one Assistant or Associate Dean for Foundational Sciences selected by the Senior Associate Dean for Medical Education; the student on the Education Council selected to represent the Phase I students on the Kansas City, Salina and Wichita campuses; and one additional student selected from and by Phase I students on the Kansas City campus. The Chair of the Phase I Curriculum Oversight Subcommittee shall be a non-student voting committee member elected by voting committee members. The Deans from each campus (or their designees) shall serve as ex-officio, non-voting members.

4252 **Duties.** The Phase I Oversight Subcommittee shall be responsible for:

4.2.5.2.1 the **regular and timely review** of Phase I required blocks, courses, and Phase I as a whole, using processes developed by the Education

Council;

4.2.5.2.2 creation and approval of the first and second year academic calendars;

4.2.5.2.3 creation and approval of recommendations to Education Council regarding content, objectives, assessments and delivery of education within Phase I blocks

4.2.5.2.4 addressing issues related to the comparability across the three campuses; and

4.2.5.2.5 addressing other Phase I curricular issues raised by the Education Council.

4253 **Meetings.** The Phase I Curriculum Oversight Subcommittee shall meet on a monthly basis with a schedule established at the start of the academic year.

4254 **Reporting.** The Phase I Curriculum Oversight Subcommittee shall report its results and recommendations to the Education Council.

4.2.6 **Phase II Curriculum Oversight Subcommittee** shall be one of two standing subcommittees of the Education Council.

4261 **Membership.** The Phase II Curriculum Oversight Subcommittee shall consist of the following voting members: the clerkship directors from each campus for each required clerkship in Phase II; one member of the Phase I committee selected by a vote of Phase I committee members; the Assistant and/or Associate Deans for clinical sciences; the three students on the Education Council selected to represent the Phase II students on the Kansas City, Wichita, and Salina campuses; one additional student selected from and by Phase II students on the Kansas City campus; and one additional student selected from and by Phase II students on the Wichita campus; one additional student selected from and by the Phase II students in Salina. The Chair of the Phase II Curriculum Oversight Subcommittee shall be a non-student voting committee member elected by voting committee members. The Deans from each campus (or their designees) shall serve as ex officio, non-voting members.

4262 **Duties.** The Phase II Curriculum Oversight Subcommittee shall be responsible for:

4.2.6.2.1 the regular and timely review of Phase II required clerkships, courses, and Phase II as a whole, using processes developed by the Education Council;

4.2.6.2.2 creation and approval of the clerkship schedule;

4.2.6.2.3 creation and approval of recommendations to Education Council regarding content, objectives, required clinical experiences and alternatives, assessments and delivery of education within Phase II clerkships;

4.2.6.2.4 addressing issues related to the comparability of clerkships across the three campuses; and

4.2.6.2.5 addressing other Phase II curricular issues raised by the Education Council.

4263 **Meetings.** The Phase II Curriculum Oversight Subcommittee shall meet on a monthly basis with a schedule established at the start of the academic year.

4264 **Reporting.** The Phase II Curriculum Oversight Subcommittee shall report its results and recommendations to the Education Council.

4.3 Elections Committee

4.3.1 **Membership.** The Elections Committee shall be composed of three faculty members from the clinical departments and three from the basic science departments on the Kansas City campus, and three faculty members from the Wichita campus. The Salina campus is part of the Kansas City campus organizationally. All members shall be elected by the SOM Faculty. The committee members will elect a Vice-Chair at their first meeting in September. The Vice-Chair will serve as Chair in the absence of the Chair, and assume the position of Chair in the following year. The Chair and Vice-Chair will serve one-year terms (See Appendix A2 and A3).

4.3.2 **Term of membership** shall be three years. Three of the nine Committee members shall be elected annually, of whom one must be from Wichita and one from the clinical sciences and one from the basic sciences in Kansas City. Members shall not serve consecutive terms.

4.3.3 **Duties.** The Elections Committee shall:

4331 conduct the elections for the Vice-Chair-Elect of the Faculty Council in conjunction with the annual School of Medicine elections. The Call for Nominations for Vice-Chair-Elect shall be sent to the voting members of Faculty Council. There shall be at least two candidates for each position and space shall be provided for a write-in candidate for each position. The ballot shall not include any candidate without his/her consent. Electronic balloting will be utilized, targeting the voting members of Faculty Council. Balloting must remain open a minimum of two weeks and will remain open until a majority of votes (greater than 50%) have been cast by members of faculty council who are eligible to vote;

4332 send an electronic Call for Nominations to the voting members of the SOM Faculty in order to fill the annual membership vacancies on the Standing Committees and the at-large positions on the Faculty Council for the annual School of Medicine elections. Self-nomination is encouraged and a provision shall be made for this on the Nomination Form. The most current roster of voting faculty members will be obtained from the Office of Faculty Affairs and Development. Only voting faculty with valid kumc.edu e-mail accounts will be targeted for this Call for Nominations;

4333 prepare a roster of candidates for the Election Ballot from the nominees submitted by the faculty. The Elections Committee will contact each nominee to determine his/her eligibility and willingness to be on the ballot. A nominee shall not become a candidate on the Ballot without his/her consent. The Elections Committee will ensure that in cases where there are limits on the total representation on a Standing Committee from any one department, those specific criteria are followed. There shall be at least two candidates for any one position on the ballot; and space shall be provided for a write-in candidate for each position;

- 4334 Members of the SOM Faculty eligible to vote with valid kumc.edu email accounts will receive a ballot via e-mail. Balloting shall be open for a minimum of two weeks;
- 4335 receive the vote tallies and provide a written report of the results of the election to the SOM Faculty. The Chair and Vice-Chair of the Elections committee as well as the Chair of Faculty Council (on request) should have access to all of the elections data. A plurality vote shall elect a candidate(s) to a position. If a tie vote occurs, the Elections Committee shall break the tie. The election results will not be finalized by the Elections Committee until they verify that each successful candidate meets all relevant criteria for the position;
- 4336 maintain a Faculty Council roster listing delegates from departments and the faculty-at-large, student representatives, departmental Chairs, and Chairs of Standing Committees. This will be available on a [School of Medicine Faculty Governance website](#);
- 4337 obtain, each June, from the Office of Academic Affairs, a current faculty roster; enumerate the voting faculty in each department, hence compute the number of delegates each department may have (see IV.1.1); and notify departments accordingly by July 1 (see IV.1.6);
- 4338 assist, upon the request of Faculty Council, in the filling of elected seats on Standing Committees and at large positions on Faculty Council that are vacated during the year;
- 4339 assist the Faculty Council in the preparation of a slate of candidates for the Education Council; and
- 433.10 conduct special elections pertaining to revisions of the Faculty Bylaws.

4.3.4 **Meetings.** The Committee shall meet in September, with additional meetings as needed during the year.

4.3.5 **Election Schedule.** Annual elections to fill vacancies on the Standing Committees and the at-large positions on the Faculty Council shall be held by June 1 with results reported to the Executive Committee and SOM Faculty by June 30. If an election cannot be completed by June 1, the Chair of the Election Committee shall report the causes for the delay to the Executive Committee. Terms of office shall begin on September 1 and end on August 31.

4.4 School of Medicine Appointments, Promotion and Tenure Committee

4.4.1 **Membership.** The School of Medicine Appointments, Promotion and Tenure Committee shall consist of 18 professors of the SOM Faculty. Membership on the Committee will be composed of six professors from the Wichita Campus; plus five basic science tenured professors, four clinical science tenured professors, and three clinical scholar professors from the Kansas City Campus. All members of the Appointments, Promotion and Tenure Committee may also be members of their respective campus Appointments, Promotion and Tenure Committee. Each campus committee will elect a Chair of that committee who will also serve in alternate years as the Chair of the joint Appointments, Promotion and Tenure Committee. (Wichita in even years, Kansas City in odd years.)

4.4.2 **Duties.** The Appointments, Promotion and Tenure Committee shall:

4421 Review and make recommendations regarding those individuals considered for appointment (at the rank of associate professor or professor level) and promotion and/or tenure on each Campus;

4422 Make recommendations regarding uniform policies and procedures to be used to evaluate individuals considered for promotion and/or tenure on each Campus. These recommendations shall be routed via the Deans of each Campus for comment, and then to the Executive Committee for action;

4423 Provide an annual summary report of its activities to the Executive Committee; and

4424 Determine, by each campus committee, the operational procedures to be followed on their respective campuses regarding the review of:

4.4.2.4.1 Applications of faculty members considered for promotion and/or tenure;

4.4.2.4.2 Recommendations for tenure for newly appointed faculty;

4.4.2.4.3 Qualifications of new faculty proposed for appointment at the rank of Associate Professor or above; and

4.4.2.4.4 Other faculty appointments as requested by the Executive Dean or Dean, Wichita campus.

4425 Review and approve recommendations presented by the Post Tenure Review Committee. These recommendations shall be routed via the Deans of each Campus for comment, and then to the Executive Dean of the School of Medicine.

4.4.3 **Meetings.** The Committee shall hold at least three combined meetings each year, one prior to the annual Promotion and Tenure review period, one after preliminary campus action, and one for presentation of Post Tenure Review (PTR) Committee recommendations. The committee will be in executive session (Article VIII) at the second meeting because its purpose is to review the recommendations of the campus committees concerning individual candidates and to make final recommendations to the respective Deans. Each Dean will act on the recommendations from his/her campus. The Committee will meet at other times as needed.

4.4.4 Kansas City Campus Appointments, Promotion and Tenure Committee

444.1 **Membership.** The Committee shall consist of twelve professors of the SOM Faculty, eight of whom shall be elected by the SOM Faculty and four appointed by the Executive Dean of the School of Medicine. Department Chairs, Associate Deans, and other Administrative Officers above the rank of Assistant Dean are not eligible for membership of this Committee. The membership of the Committee shall consist of five tenured faculty members from the basic science departments, four tenured faculty members from the clinical departments and three clinical scholar professors on a three-year rolling contract. The Executive Dean's appointments will be such that the composite committee is balanced

444.2 **Term of Membership.** Faculty members shall serve a three year term and shall not serve consecutive terms. No more than one faculty member from a department may serve on this committee at any given time.

444.3 **Chair and Vice Chair.** The committee members will elect a Vice-Chair at their first meeting in September. The Vice-Chair will assume the position of Chair in the following year. The Vice-Chair will serve as Chair in the absence of the Chair. The Chair and Vice-Chair will serve one year terms. (See Appendix A2 and A3)

4.4.5 Wichita Campus Appointments, Promotion and Tenure Committee

445.1 **Membership.** The Committee shall consist of six professors of the SOM Faculty on the Wichita Campus. All professors shall be eligible for membership. The Wichita faculty will elect three committee members and the Dean of the Wichita campus will appoint three.

445.2 **Term of Membership.** The term shall be three years with members eligible to serve consecutive terms. Terms shall be staggered to ensure orderly rotation of members. The Committee shall annually elect one member to serve as Chair. The Chair shall be a voting member of the committee.

445.3 The committee members will elect a Vice-Chair at their first meeting in September. The Vice-Chair will serve as Chair in the absence of the Chair, and assume the position of Chair in the following year. The Chair and Vice-

Chair will serve one year terms. (See Appendix A2 and A3)

4.4.6 Post Tenure Review Committee

- 4461 **Membership.** The Committee shall consist of five tenured professors who have served on the School of Medicine APT Committee. At least one member must be from the Wichita campus, one a clinician, and one a basic scientist.
- 4462 **Term of Membership.** Members will be appointed by the APT Committee by mid-July. Initial appointments will be staggered (two for 3 years, two for 2 years, and one for 1 year). Thereafter one-two new appointment(s) will be made each year for a 3 year term to promote continuity and consistency of reviews.
- 4463 The Committee will elect one member as chair each year. Staff support will be provided through the Offices of Faculty Affairs and Development.
- 4464 **Duties.** The Post Tenure Review Committee shall:
- 4.4.6.4.1 review and identify opportunities for tenured faculty that will enable them to reach their full potential for contribution to the university.
 - 4.4.6.4.2 make recommendations regarding uniform policies and procedures to be used to evaluate individuals completing the review process to the Appointments, Promotion and Tenure Committee.

4.5 Research Committee

- 4.5.1 **Membership.** The Committee shall consist of eleven members of the SOM Faculty, with six faculty members from the basic science departments and five faculty members from the clinical science departments, at least one of whom shall be from Wichita. No more than two members may have a primary appointment in any single department. Each member shall have held an extramural research grant within three years prior to the time of election. One of the eleven faculty members shall serve as the Chair of the Committee and one shall serve as Vice-Chair of the Committee, as elected by the voting members of the Committee. (See Appendix A2 and A3) The Chair of the Research Committee shall represent the School of Medicine on the Research Committee of the Faculty Assembly. The Senior Associate Dean for Research in the School of Medicine shall serve as a nonvoting, ex officio member of the committee. There will be one PhD or MD/PhD student observer elected by the respective student body.
- 4.5.2 **Term of Membership.** Elected members will serve for a term of three years and may not serve more than two consecutive terms.

4.5.3 **Duties.** The Research Committee shall:

- 4531 facilitate communications concerning research-related issues between the faculty and the administration;
- 4532 provide advice on policies regarding research programs;
- 4533 collect data on space utilization and when requested provide advice on allocation of research space;
- 4534 perform peer review and provide advice on use of intramural research funds;
- 4535 assist in the planning and provide advice on implementation of programs to enhance the research environment; and
- 4536 report its recommendations to the Executive Dean and/or the Executive Committee.

Article V.
Executive Committee

1. Membership

1.1 The Executive Committee shall consist of the following individuals: the three department Chairs from the Kansas City Campus selected by the Chairs to serve on the Faculty Council, the department Chair from the Wichita Campus selected by the Chairs to serve on the Faculty Council; the Chair, and Vice-Chair, Chair-Elect, and Vice Chair-Elect of the Faculty Council; the Chair of the following Standing Committees: Education Council, Academic and Professionalism Committee, Appointments, Promotion and Tenure Committees (Chair of each campus committee), Elections Committee, and Research Committee; the four delegates- at-large elected from and by the SOM Faculty to the Faculty Council. The Executive Dean, the Dean, Wichita campus and the Dean, Salina campus shall be *ex officio* voting members.

2. Duties. The major responsibility of the Executive Committee shall be to conduct the day-to-day business of the SOM Faculty. This function shall include but not be limited to the following:

2.1 serve through the Executive Dean as liaison between the faculty and the administration of the Medical Center;

2.2 be responsible for overseeing the implementation of recommendations of the Faculty Council;

2.3 present recommendations of the Executive Committee to the Faculty Council for action;

2.4 distribute minutes of the Executive Committee to the Faculty Council in a timely fashion;

2.5 advise the Executive Dean on matters concerning the welfare and function of the School of Medicine;

2.6 receive and consider reports of the Standing Committees;

2.7 recommend to the Executive Dean names of faculty members and qualified individuals from outside the University who might serve on search committees or on ad hoc committees;

2.8 participate in the selection of the Executive Dean in accordance with the Handbook for Faculty and Other Unclassified Staff;

2.9 receive from the Executive Dean the report of the review of each academic department (including a summary of the recommendations and actions taken) which shall be done at least every five years; and

2.10 call meetings of the Faculty Council.

3. Meetings

3.1 Meetings of the Executive Committee shall be held at least every other month with the agenda for such meetings being prepared by the Executive Dean in consultation with the Faculty Council Chair. Additionally, items may be placed upon a meeting agenda upon the request of any three members of the Executive Committee.

3.2 Ten voting members of the Executive Committee shall constitute a quorum to conduct business.

Article VI.

Deans

1. Executive Dean

1.1 **Duties.** The Executive Dean shall be the academic leader and a member of the SOM Faculty and, by definition, the Chair of the Executive Committee. The Executive Dean's duties shall include but not be limited to the following:

1.1.1 receiving and allocating resources of the School of Medicine;

1.1.2 overseeing the business of the faculty;

1.1.3 leading and taking responsibility for the development, implementation, and evaluation of the educational and academic programs of the School of Medicine;

1.1.4 facilitating the development of strong research programs within the School of Medicine, utilizing the resources of the School and the advice of the Research Committee;

1.1.5 representing the positions of the Executive Committee of the faculty, the Faculty Council and the SOM Faculty to the appropriate levels of administration, when the indications for such communications exist;

1.1.6 being accountable to the Executive Committee regarding those decisions made in the Office of the Executive Dean pertinent to the functions of the School of Medicine; communicating to the relevant faculty body all appropriate information that is pertinent to the missions and concerns of the faculty and the School of Medicine; and

1.1.7 consulting with the Executive Committee relative to appointment of faculty members to membership on ad hoc committees.

2. Dean, Wichita Campus

2.1 **Duties.** The Dean, Wichita Campus is the senior administrator for the Wichita Campus of the School of Medicine and is responsible to the Executive Dean. Duties shall include but not be limited to the following:

2.1.1 receiving and allocating resources of the School of Medicine Wichita Campus;

2.1.2 administering the business of the faculty on the Wichita Campus;

2.1.3 facilitating the development, implementation, and evaluation of the educational and academic programs of the Wichita Campus;

2.1.4 facilitating the development of strong research programs on the Wichita Campus, utilizing the resources of the School and the advice of the Research Committee; and

2.1.5 communicating to the faculty on the Wichita Campus all appropriate information that is pertinent to the missions and concerns of the faculty of the School of Medicine.

3. Dean, Salina Campus

3.1 **Duties.** The Dean, Salina Campus is the senior administrator for the Salina Campus of the School of Medicine and is directly responsible to the Senior Associate Dean for Medical Education and ultimately responsible to the Executive Dean. Duties shall include but not be limited to the following:

3.1.1 receiving and allocating resources of the School of Medicine Salina Campus;

3.1.2 administering the business of the faculty on the Salina Campus;

3.1.3 facilitating the development, implementation, and evaluation of the educational and academic programs of the Salina Campus

3.1.4 communicating to the faculty on the Salina Campus all appropriate information that is pertinent to the missions and concerns of the faculty of the School of Medicine.

Article VII.
Amending the Bylaws

Proposed amendments to the Bylaws will be presented to the SOM Faculty along with notification of the time and place of a meeting for the purpose of discussing the bylaw amendments. These will be distributed to all voting faculty at least three weeks prior to the meeting date. The letter of notification will include a summary of the proposed changes. Voting on the proposed amendments will be accomplished by electronic ballot with passage requiring a vote of greater than 50% of those eligible faculty members who participated in the vote.

Article VIII.
Parliamentary Authority

The Parliamentary authority for the SOM Faculty, the Faculty Council, the Executive Committee and all other committees shall be [Sturgis' Standard Code of Parliamentary Procedure](#), most recent edition, except where this authority is not consistent with the Rules and Regulations of the University of Kansas, the Board of Regents of the State of Kansas, or the State of Kansas. Parliamentary Procedure at a Glance can be found [here](#).

All meetings of the faculty and its committees shall be open to the SOM Faculty and medical students except where otherwise specified in the Bylaws or when the Chair of the committee declares the meeting to be in Executive Session.

Previous Amendments:

- 3/17/1992 (initial approval)
- 7/12/1994
- 6/18/1997
- 9/21/2001
- 7/25/2005
- 2013
- 2017

Appendix A: General Operating Procedures

1. Unless otherwise specified, terms of office on Faculty Council and Standing Committees shall be three years with terms staggered to provide for continuity of membership.
2. All Chairs, Chairs-Elect, Vice-Chairs, and Vice-Chairs-Elect of Faculty Council and the Standing Committees will serve one year terms or until successors are duly chosen. In respect to the Faculty Council, the Vice-Chair will succeed the Chair at the conclusion of the term of office.
3. Each Standing Committee shall choose from its membership a Chair and a Vice-Chair. The Chair or Vice-Chair from the previous year shall call a meeting before the first day of September for this purpose. The succession of the Vice-Chair to the position of Chair will either be confirmed; or in the alternative a new Chair will be elected. A Vice-Chair will be elected with the intent that this individual will succeed to the position of Chair in the following year.

To be eligible for Faculty Council Vice-Chair-Elect, candidates will be current Faculty Council members or have served on the Faculty Council within the previous five years. The Elections Committee will conduct the election (see IV.4.3.3.1).

4. During a given year of faculty governance (September through the next August), a faculty member shall not be the Chair of more than one of the Standing Committees that are represented on the Executive Committee.

If the Chair of any of the Standing Committees is elected to be the Vice-Chair of the Faculty Council and/or is an at-large member of the Faculty Council all in the same year, then the Vice-Chair of the committee shall serve as the Delegate from that Standing Committee to the Faculty Council and the Executive Committee during that year. In the event this Vice-Chair happens to be the Chair of one of the other four Standing Committees, then the committee will select a different one of their members to be their Delegate to the Faculty Council and Executive Committee during that year.

5. The Chair or Vice-Chair of each Standing Committee shall, upon request, submit the minutes from each meeting to the Office of the Executive Dean for distribution to members of the Executive Committee. Recommendations involving individuals shall be submitted to the Executive Dean.
6. By October 1 each Standing Committee shall approve and submit to the Executive Committee the written procedures for its operating guidelines.
7. Unless otherwise specified, a simple majority of the members of each committee will be sufficient to conduct business.
8. The Chair of each Standing Committee shall report any concerns about the attendance or performance of faculty members on the committee to the Chair of the Executive Committee.

9. The Chair of each Standing Committee shall submit a written annual report of the committee's activities by September 1 to the Chair of the Faculty Council who will distribute it to the members of the SOM Faculty.
10. Except as expressly stated, all committee members will have the right of voting on all matters of committee business.

Appendix B:
Designation of Departments in the School of Medicine as either
“Basic Science” or “Clinical Science” for Purposes of
Faculty Representation

KANSAS CITY CAMPUS:

Basic Science Departments

Anatomy and Cell Biology
Biochemistry and Molecular Biology
Biostatistics & Data Science
Cancer Biology
History and Philosophy of Medicine
Microbiology, Molecular Genetics and Immunology
Molecular and Integrative Physiology
Pharmacology, Toxicology and Therapeutics
Population Health

Clinical Science Departments:

Anesthesiology, Pain and Perioperative Medicine
Emergency Medicine
Family Medicine and Community Health
Internal Medicine
Neurology
Neurosurgery
Obstetrics and Gynecology
Ophthalmology
Orthopedic Surgery and Sports Medicine
Otolaryngology - Head and Neck Surgery
Pathology and Laboratory Medicine
Pediatrics
Plastic, Burn and Wound Surgery
Psychiatry and Behavioral Sciences
Radiation Oncology
Radiology
Rehabilitation Medicine
Surgery
Urologic Surgery

WICHITA CAMPUS:

Basic Science Departments

Population Health

Clinical Science Departments:

Anesthesiology
Family & Community Medicine
Internal Medicine
Obstetrics and Gynecology
Orthopedic Surgery
Pathology
Pediatrics
Psychiatry & Behavioral Sciences
Radiology
Surgery

WICHITA CAMPUS:

Basic Science Departments

Preventive Medicine and Public Health

Clinical Science Departments:

Anesthesiology

Family & Community Medicine

Internal Medicine

Obstetrics and

Gynecology

Orthopedic Surgery

Pathology

Pediatrics

Psychiatry & Behavioral

Sciences Radiology

Surgery